Coatesville Area School District – Finance Committee

Budget Update

March 9, 2021

Goals to Consider

- Paying the expenses/debt for 2021-2022 and beyond.
- Steps needed to reverse our negative fund balance and build reserves.
- Academic needs and how to address those needs.

Variables

- Economy
- Politics
 - State Budget
- > Charter Schools
- > Assessment Appeals
- Special Education
- Aging Infrastructure
- Erosion of Reserves

Budget Construction

Final Budget

Operational Budgets

Tuition Budgets (other Schools)

Personnel Budget

Debt Budget

Building/Department Budgets

2020-2021 Operating Projection February 28, 2021

	Budget 2020-2021	Projected 2020-2021	Actual 2019-2020
Revenues	\$175 , 900 , 000	\$175,900,000	\$177,842,764
Expenditures	175,900,000	175,900,000	184,112,674
<u>Over/Under</u>	\$0.00	\$0.00	(\$6,269,910)

Watch Areas

- Charter School Costs
- Health Care
- Building Maintenance Costs
- Special Education
- State Budget

Preliminary Expense Projections

2021-2022

Expenses	Projected 2021-2022	Percentage
Salaries and Benefits	\$65,076,005	36.74%
Support of Other Schools	66,233,627	37.38%
Transportation	9,138,821	5.16%
Special Education	13,553,788	7.65%
Other Spending	13,172,146	7.42%
Debt and Legal	8,684,521	4.90%
CARES	1,346,239	0.75%
Total Expenses	\$177,205,147	100%

Preliminary Revenue Projections

2021-2022

Revenues	Projected 2021-2022
Local Sources	\$119,497,259
State Sources	52,118,043
Federal Sources	5,052,156
TOTAL REVENUE	\$176,667,458

Preliminary Budget Gap Projections

2021-2022

Revenues	Projected 2021-2022
Local Sources	\$119,497,259
State Sources	52,118,043
Federal Sources	5,052,156
TOTAL REVENUE	\$176,667,458
BUDGET GAP before any tax increase	\$537,689
Use of Reserves	N/A
TOTAL before any tax increase	\$177,205,147
BUDGET GAP After proposed use of Reserves	\$537,689

Coatesville Area School District Fund Balance History

		Sale/Lease back		Increase/(Decrease)	Beginning Fund	Ending Fund	Minimum Fund Balance (5% of	
	Revenues	funds	Expenses	Fund Balance	Balance	Balance	Expenses)	Excess/(Shortfall)
	440,000,475,40		440 447 000 40	0.040.440.70	0.000 550 50	44 000 000 40	7 000 054 40	0.000.050.04
2014-2015	149,660,475.16		146,447,028.40	3,213,446.76	8,009,556.70	11,223,003.46	7,322,351.42	3,900,652.04
2015-2016	159,452,781.37		158,683,546.59	769,234.78	11,223,003.46	11,992,238.24	7,934,177.33	4,058,060.91
2016-2017	160,977,670.63		170,160,545.87	(9,182,875.24)	11,992,238.24	2,809,363.00	8,508,027.29	(5,698,664.29)
2017-2018 *	167,393,418.18	13,307,552.97	172,256,267.26	8,444,703.89	2,809,363.00	11,254,066.89	8,612,813.36	2,641,253.53
2018-2019	172,250,674.32		178,720,214.23	(6,469,539.91)	11,254,066.89	4,784,526.98	8,936,010.71	(4,151,483.73)
2019-2020	177,842,764.64		184,112,674.75	(6,269,910.11)	4,784,526.98	(1,485,383.13)	9,205,633.74	(10,691,016.87)
2020-2021	175,900,000.58		175,900,003.80	(3.22)	(1,485,383.13)	(1,485,386.35)	8,795,000.19	(10,280,386.54)
2021-2022	176,667,458.34		177,205,147.17	(537,688.83)	(1,485,386.35)	(2,023,075.18)	8,860,257.36	(10,883,332.54)

^{* 2017-2018} Includes proceeds from the one-time Sale/lease back transaction

COATESVILLE AREA SCHOOL DISTRICT Net Outstanding Debt Service - After State Reimbursement

1	2	3	4	5	6	7	8	9	10	11
			CASDBA							
Fiscal	Series 2013	Series 2017	Series 2018	Series 2019	Series 2020	Series 2020	Series 2020	Series 2020	Series 2020	
Year	Bonds	<u>Bonds</u>	<u>Bonds</u>	<u>Notes</u>	<u>Notes</u>	A Bonds	B Bonds	C Notes	D Notes	Total
Ending	Net D/S	Net D/S	Net D/S	Net D/S	Net D/S	Net D/S	Net D/S	Net D/S	Net D/S	Net D/S
June 30	Outstanding	Outstanding	Outstanding	Outstanding	Outstanding	Outstanding	Outstanding	Outstanding	Outstanding	Outstanding
2021	\$865,000	\$1,870,127	\$1,877,500	\$923,095	\$1,523,583	\$0	\$ 0	\$0	\$0	\$7,059,305
2022		1,870,127	1,881,250	923,652	2,413,597	0	0	0	0	7.098.626
2023		9,699,956	1,876,625	925,737	2,417,790	0	0	0	4,551	14,924,659
2024		10,539,942	1,878,500	940,580	2,412,403	0	0	0	4,551	15,775,976
2025		10,542,383	1,881,500	941,579	2,417,407	0	0	0	4,551	15,787,419
2026		10,541,534	1,880,500	941,429	2,416,711	0	0	0	4,551	15,784,725
2027			1,880,375	12,288,279	2,435,094	0	0	0	4,551	16,608,299
2028			1,880,875	8,007,704	7,884,264	0	0	0	4,551	17,777,394
2029					16,918,619	0	0	0	4,551	16,923,169
2030					16,919,697	0	0	0	4,551	16,924,248
2031					16,917,485	0	0	0	4,551	16,922,036
2032					367,383	0	0	0	8,509,435	8,876,818
2033						0	0	0	8,846,172	8,846,172
2034						0	3,585,000	4,600,008	952,254	9,137,262
2035						2,195,000	7,520,000			9,715,000
2036						9,715,000	0			9,715,000
2037						9,715,000	0			9,715,000
2038						9,715,000	0			9,715,000
2039						9,720,000	0			9,720,000
TOTAL	\$865,000	\$45,064,069	\$15,037,125	\$25,892,056	\$75,044,034	\$41,060,000	\$11,105,000	\$4,600,008	\$18,348,816	\$237,016,107
Reimb %:	0.00%	29.43%	0.00%	22.08%	0.00%	0.00%	0.00%	17.01%	17.51%	
2019-20 MVAR:	51.33%	51.33%	51.33%	51.33%	51.33%	51.33%	51.33%	51.33%	51.33%	
State Share:	0.00%	15.11%	0.00%	11.33%	0.00%	0.00%	0.00%	8.73%	8.99%	
Local Share:	100.00%	84.89%	100.00%	88.67%	100.00%	100.00%	100.00%	91.27%	91.01%	

Coatesville Area School District Historical Millage, Act 1 Index, and CASD Millage Increase

		Act 1 Index*	CASD Millage
	Millage	(Adjusted Base)	Increase (%)
2010-2011	28.4900	3.60%	3.60%
2011-2012	29.4900	1.70%	3.50%
2012-2013	30.1090	2.10%	2.10%
2013-2014	31.1926	2.10%	3.60%
2014-2015	32.0036	2.60%	2.60%
2015-2016	32.7716	2.40%	2.40%
2016-2017	33.4598	3.10%	2.10%
2017-2018	34.9138	3.20%	4.30%
2018-2019	36.7537	3.00%	5.30%
2019-2020	38.2018	2.90%	3.90%
2020-2021	38.2018	3.30%	0.00%
2021-2022	TBD	3.90%	TBD

A Look at Millage:

Current millage (20-21):

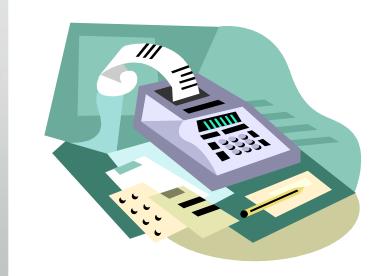
38.2018

Millage proposed to fund 21-22 budget:

TBD

Between

0% - 3.9%



Act 1 Index = 3.9%

Budget Timeline

Stay within Act 1 Index



- Adopt resolution on 01/26/2021 indicating CASD will stay within index of 3.9% (01/28/2021)
- Preliminary budget adopted: 04/27/2021
- Final budget adopted: o6/o8/2021

Use Act 1 Index PLUS possible referendum exceptions

- Prelimil able to public no 26/2021
- Board must eliminary budget by (01/28/2021)
- Board my ons with PDE by 02/09 1)
- Final be adopt 108/2021

